Press release

NET INCOME FOR 2018 OF € 155 MILLION (2017: € 391 MILLION) NET ASSET VALUE DECREASES BY € 638 MILLION

Net income of HAL Holding N.V. for 2018 amounted to \notin 155 million (\notin 1.91 per share) compared with \notin 391 million (\notin 4.84 per share) for 2017. The decrease of \notin 236 million is for \notin 192 million due to HAL's share of extraordinary charges at Boskalis (mainly impairments).

The net asset value based on the market value of the quoted companies and the liquid portfolio and on the book value of the unquoted companies, decreased by € 638 million in 2018. This decrease is primarily due to a lower stock market value of GrandVision and Boskalis.

After taking into account the cash portion of the 2017 dividend (\notin 248 million) and the sale of treasury shares (\notin 2 million), the net asset value on December 31, 2018, amounted to \notin 11,238 million (\notin 137.57 per share) compared to \notin 12,122 million (\notin 151.45 per share) on December 31, 2017.

The net asset value does not include the positive difference between estimated value and book value of the unquoted companies as of December 31, 2018. This difference is calculated annually and, based on the principles and assumptions set out in the annual report, amounted to \notin 297 million (\notin 3.64 per share) on December 31, 2018, compared with \notin 253 million (\notin 3.16 per share) on December 31, 2017.

Dividend

The dividend policy is, barring unforeseen circumstances and provided sufficient liquid assets, to base the dividend on 4% of the volume-weighted average December share price of HAL Trust in the year prior to the year of the dividend payment. Accordingly, the proposed dividend per share over 2018 amounts to \notin 5.30 (2017: \notin 6.20) of which 50% to be paid in cash and 50% in shares.

Prospects

During the period from December 31, 2018, through March 22, 2019, the stock market value of the ownership interests in quoted companies and the liquid portfolio increased by approximately \notin 360 million (\notin 4.41 per share). In view of the fact that a significant part of the Company's net income is determined by the results of the quoted associates and potential capital gains and losses, we do not express an expectation as to the net income for 2019.

Acquisitions

On May 23, 2018, Broadview Holding B.V. ('Broadview', 97.4% HAL), agreed to acquire 75.5% of the voting rights of Westag & Getalit AG ('Westag'). Westag is a leading manufacturer in Germany of high-quality wood-based products for interior finishing and building construction. Its product offering includes doors and frames, kitchen worktops and windowsills as well as solid surface material and coated plywood panels. Westag is based in Rheda-Wiedenbrück (Germany) and has approximately 1,300 employees. The company reported 2018 revenues of \in 233 million. Broadview also made a voluntary public offer to acquire all remaining shares. As from the completion of the public offer Broadview owns 83.4% of the voting shares and 62.3% of the total share capital.

On October 1, 2018 Auxilium GmbH (54% HAL), acquired Gehrmeyer Orthopädie- und Rehatechnik GmbH based in Osnabrück (Germany). The company sells orthopedic and other medical aids and reported 2018 revenues of € 14 million.

On November 1, 2018, the acquisition of Famed Investments B.V. was completed. Similar to Infomedics (81% HAL), Famed provides business process outsourcing and factoring services for the Dutch health care sector. The 2018 revenues of the acquired business amounted to € 28 million. Famed employed 113 FTE's at the end of 2018.

On November 28, 2018, FD Mediagroep B.V. (100% HAL), acquired Sizo B.V. (Heerhugowaard, the Netherlands). Sizo is active in providing market intelligence data and reported 2018 sales of approximately € 4 million.



On December 17, 2018, Broadview reached an agreement with Fletcher Building Ltd. to acquire the Formica Group ('Formica') for US\$ 840 million, on a debt and cash free basis. Closing of the transaction is subject to customary regulatory approvals. Formica was founded in 1913 and is linked to the invention of the original High Pressure Laminate (HPL). The company has grown to become a leading provider of branded, designed surfacing solutions with a global presence and production locations in America, Asia and Europe. Formica employs around 3,400 FTE and reported sales of US\$ 713 million for its accounting year 2017/2018.

Increased ownership in quoted minority interests

The ownership interest in Koninklijke Boskalis Westminster N.V. increased from 35.7% at the end of 2017 to 40.4% at the end of 2018 due to stock dividend and the purchase of shares for € 129 million. On January 2, 2019, Safilo Group S.p.A. completed a € 150 million rights issue which was announced on September 21, 2018. HAL had committed, subject to certain terms and conditions, to fully underwrite the rights issue. HAL's ownership interest increased from 41.6% (December 31, 2017) to 45.8% as of December 31, 2018. As a result of the completion of the underwriting on January 2, 2019 and the subsequent sale of 2.5 million shares HAL's ownership interest increased to 49.8%. HAL's net investment in Safilo increased by € 77 million. Safilo will continue to be included in the segment quoted minority interests.

Divestitures

In July, an office building in downtown Seattle, acquired in 2013, was sold for \$ 20.5 million (\notin 17.7 million). The sale resulted in an after-tax capital gain of \notin 7.7 million.

In 2018, Broadview sold its 8.9 % ownership interest in Chart Industries Inc. and realized a gain of approximately \in 75 million. In accordance with IFRS 9, most of this gain was not recorded in the consolidated statement of income but reclassified from other reserves to retained earnings. On January 17, 2019, Broadview completed the sale of IEV Group. IEV is the holding company of Intersafe and Elacin and supplies and manufactures personal protective equipment with key positions in the Benelux and France. The company was acquired by HAL in 2001. Sales for 2018 amounted to approximately \in 125 million. The transaction resulted in an after tax capital gain of approximately \in 40 million which will be recorded in 2019.

Optical retail

Revenues for 2018 amounted to € 3,721 million (2017: € 3,450 million), a 7.9% increase. Excluding the effect of acquisitions and changes in currency exchange rates, revenues increased by 3.9%. The 2018 same store sales increased by 3.4% (2017: 1.8%).

The 2018 operating income (earnings before interest, exceptional and non-recurring items, taxes and amortization of intangible assets, but including amortization of software), amounted to \notin 426 million (2017: \notin 415 million).

Unquoted companies

Revenues from the unquoted subsidiaries for 2018 amounted to \notin 2,402 million (2017: \notin 2,160 million), representing an increase of \notin 242 million (11.2%). Excluding the effect of acquisitions, divestitures and currency exchange differences, revenues from the unquoted subsidiaries increased by \notin 135 million (6.3%).

The operating income of the unquoted companies for 2018 amounted to \notin 177 million (2017: \notin 150 million). Divestitures, acquisitions and changes in currency exchange rates had a positive effect on operating income of \notin 3 million.

Quoted minority interests

Net income from quoted minority interests as per the segmentation on page 12 decreased by \notin 199 million to a loss of \notin 53 million. This decrease is primarily due to HAL's share of extraordinary charges at Boskalis, mainly impairments on goodwill and vessels, of \notin 519 million (effect \notin 192 million).

Liquid portfolio

Income from the liquid portfolio decreased by $\in 87$ million to a loss of $\in 8$ million due to lower results on equities.

Non-recurring items

The pro forma results for 2018 include net exceptional and non-recurring losses (excluding those of the quoted minority interests) of \in 64 million (2017: \in 59 million). These losses include impairments of \in 49 million (of which \in 31 million on goodwill).



Financial calendar

The financial calendar is included in the appendix of this press release.

This press release is based on the prepared financial statements for 2018 to be approved by the Annual General Meeting of Shareholders. The external auditor has issued an unqualified auditors' report on the prepared financial statements for 2018. These financial statements will be made available on the Company's web site (www.halholding.com) on April 3, 2019. The printed version will be available by the end of April.

HAL Holding N.V. March 28, 2019

5

Financial calendar

Shareholders' meeting HAL Trust and interim statement Ex-dividend date Dividend record date Determination and publication dividend conversion ratio Delivery of shares and payment of cash dividend Publication of 2019 half-year results Interim statement Publication of preliminary net asset value Publication of 2019 annual results Shareholders' meeting HAL Trust and interim statement May 16, 2019 May 20, 2019 May 21, 2019 June 11, 2019 (after close of trading) June 18, 2019 August 28, 2019 November 20, 2019 January 22, 2020 March 26, 2020 May 19, 2020

Consolidated Statement of Financial Position

As of December 31

In millions of euro	2018	2017
Non-current assets		
Property, plant and equipment	5,456.0	5,030.7
Investment properties	-	6.9
Intangible assets	2,642.4	2,568.7
Investments in associates and joint arrangements	2,632.9	2,521.6
Derivatives and other financial assets	627.7	770.8
Pension benefits	68.8	86.4
Deferred tax assets	134.8	114.0
Total non-current assets	11,562.6	11,099.1
Current assets		
Inventories	831.2	842.7
Receivables	895.9	811.7
Marketable securities and deposits	274.7	584.8
Derivatives and other financial assets	32.4	47.0
Other current assets	546.9	492.0
Cash and cash equivalents	2,276.5	2,205.0
Assets held for sale		4.4
Total current assets	4,913.3	4,987.6
Total assets	16,475.9	16,086.7
Equity		
Share capital	1.6	1.6
Other reserves	40.8	155.1
Retained earnings	7,469.8	7,443.1
Equity attributable to owners of parent	7,512.2	7,599.8
Non-controlling interest	2,397.8	2,151.1
Total equity	9,910.0	9,750.9
Non-current liabilities		
Deferred tax liabilities	439.4	425.1
Pension benefits	207.5	248.2
Derivatives	32.7	90.7
Provisions	83.4	85.7
Contract liabilities	8.2	5.1
Debt and other financial liabilities	2,681.0	2,602.4
Total non-current liabilities	3,452.2	3,457.2
Current liabilities		
Provisions	68. 7	79.7
Contract liabilities	172.0	202.0
Accrued expenses	746.0	677.8
Income tax payable	127.4	128.3
Accounts payable	861.0	800.1
Derivatives Debt and other financial liabilities	22.4	25.8
Liabilities related to assets held for sale	1,079.3 36.9	964.9
		2 979 (
Total current liabilities	3,113.7	2,878.6
Total equity and liabilities	16,475.9	16,086.7

Consolidated Statement of Income

For the year ended December 31

In millions of euro	2018	2017
Revenues	8,353.5	7,958.7
Income from marketable securities and deposits	(7.7)	79.3
Share of results from associates and joint ventures	(42.5)	118.8
Income from other financial assets	14.9	15.4
Income from real estate activities	10.2	1.0
Other income	2.7	30.1
Total income	8,331.1	8,203.3
Usage of raw materials, consumables and other inventory	2,357.7	2,220.9
Employee expenses	2,447.7	2,339.8
Depreciation and impairment of property, plant, equipment and investment properties	503.5	492.1
Amortization and impairment of intangible assets	191.0	199.8
Other operating expenses	2,092.1	1,983.5
Total expenses	7,592.0	7,236.1
Operating profit	739.1	967.2
Financial expense	(252.0)	(226.4)
Other financial income	51.9	39.0
Profit before income tax	539.0	779.8
Income tax expense	(163.0)	(186.5)
Net profit	376.0	593.3
Attributable to:		
Owners of parent	155.3	390.5
Non-controlling interest	220.7	202.8
	376.0	593.3
Average number of Shares outstanding (in thousands)	80,885	79,281
Earnings per Share for profit attributable to owners of parent during the year (in euro)		
- basic and diluted	1.92	4.83
Dividend per Share(in euro)	5.30*	6.20

* Proposed

Supplemental information

General

The consolidated financial statements of HAL Trust include the financial statements of Koninklijke Vopak N.V. ('Vopak') and Safilo Group S.p.A. ('Safilo'). This section provides supplemental information where Vopak and Safilo are accounted for on an unconsolidated basis using the equity method. This was the accounting treatment until the application of IFRS 10, effective January 1, 2014, which requires consolidation of these entities. In all other respects, the accounting policies applied are consistent with those applied to the consolidated financial statements. The inclusion of this information is considered appropriate and useful as the control model of the Company with respect to the entities where the Company's ownership interest exceeds 50% is materially different from the model with respect to Vopak and Safilo. Moreover, the inclusion of Vopak and Safilo in the consolidation has a significant effect on the financial statements. The following supplemental information also preserves comparability with consolidated financial statements prior to 2014.

The following pro forma consolidated statements are included as supplemental information:

- Statement of Financial Position
- Statement of Income
- Segmentation

The pro forma consolidated statement of financial position and income include a bridge from the consolidated financial statements (including consolidation of Vopak and Safilo) to these pro forma statements.

Pro forma Consolidated Statement of Financial Position

As of December 31

In millions of euro	Consolidated Effect exclusion 2018 Vopak/Safilo Pro forma 2018			Pro forma 2017
Non-current assets		1		
Property, plant and equipment	5,456.0	(3,938.5)	1,517.5	1,327.5
Investment properties	-	-	-	6.9
Intangible assets	2,642.4	(366.6)	2,275.8	2,176.1
Investments in associates and joint arrangements	2,632.9	456.1	3,089.0	2,949.1
Derivatives and other financial assets	627.7	(122.9)	504.8	667.4
Pension benefits	68.8	-	68.8	86.4
Deferred tax assets	134.8	(70.9)	63.9	40.0
Total non-current assets	11,562.6	(4,042.8)	7,519.8	7,253.4
Current assets				
Inventories	831.2	(220.4)	610.8	604.4
Receivables	895.9	(279.7)	616.2	529.2
Marketable securities and deposits	274.7	-	274.7	584.8
Derivatives and other financial assets	32.4	(28.8)	3.6	5.4
Other current assets	546.9	(264.5)	282.4	269.8
Cash and cash equivalents Assets held for sale	2,276.5 55.7	(255.7)	2,020.8 55.7	1,998.8 3.2
Total current assets	4,913.3	(1,049.1)	3,864.2	3,995.6
Total assets	16,475.9	(5,091.9)	11,384.0	11,249.0
Equity				
Share capital	1.6	-	1.6	1.6
Other reserves	40.8	22.1	62.9	155.1
Retained earnings	7,469.8	(63.1)	7,406.7	7,415.9
Equity attributable to owners of parent	7,512.2	(41.0)	7,471.2	7,572.6
Non-controlling interest	2,397.8	(1,809.4)	588.4	485.6
Total equity	9,910.0	(1,850.4)	8,059.6	8,058.2
Non-current liabilities				
Deferred tax liabilities	439.4	(257.6)	181.8	182.2
Pension benefits	207.5	(76.9)	130.6	107.1
Derivatives	32.7	(22.6)	10.1	6.9
Contract liabilities Provisions	8.2 83.4	-	8.2 26.3	5.1 28.8
Debt and other financial liabilities	83.4 2,681.0	(57.1) (1,758.6)	20.3 922.4	28.8 877.8
Total non-current liabilities	3,452.2	(2,172.8)	1,279.4	1,207.9
	5,452.2	(2,172.0)	1,277.4	1,207.9
Current liabilities Provisions	68.7	(42.2)	26.5	27.9
Contract liabilities	172.0	(42.2) (31.2)	20.3 140.8	126.9
Accrued expenses	746.0	(197.7)	548.3	504.4
Income tax payable	127.4	(70.2)	57.2	61.5
Accounts payable	861.0	(323.5)	537.5	468.5
Derivatives	22.4	(19.9)	2.5	8.2
Debt and other financial liabilities	1,079.3	(384.0)	695.3	785.5
Liabilities related to assets held for sale	36.9		36.9	
Total current liabilities	3,113.7	(1,068.7)	2,045.0	1,982.9
Total equity and liabilities	16,475.9	(5,091.9)	11,384.0	11,249.0

Pro forma Consolidated Statement of Income

For the year ended December 31

In millions of euro	Consolidated 2018	Effect exclusion Vopak/Safilo	Pro forma 2018	Pro forma 2017
Revenues	8,353.5	(2,230.8)	6,122.7	5,609.5
Income from marketable securities and deposits	(7.7)		(7.7)	79.5
Share of results from associates and joint ventures Income from other financial assets	(42.5) 14.9		(55.1)	184.5
Income from real estate activities	14.9	(8.2)	6.7 10.2	7.5
Other income	2.7	-	2.7	1.0 4.1
Total income	8,331.1	(2,251.6)	6,079.5	5,886.1
Usage of raw materials, consumables and other inventory	2,357.7	(296.9)	2,060.8	1,901.2
Employee expenses	2,447.7	(595.1)	1,852.6	1,679.7
Depreciation and impairment of property, plant, equipment and				
investment properties	503.5	(290.2)	213.3	196.9
Amortization and impairment of intangible assets	191.0	(56.8)	134.2	156.4
Other operating expenses	2,092.1	(661.5)	1,430.6	1,298.7
Total expenses	7,592.0	(1,900.5)	5,691.5	5,232.9
Operating profit	739.1	(351.1)	388.0	653.2
Financial expense	(252.0)	199.2	(52.8)	(50.0)
Other financial income	51.9	(46.1)	5.8	6.2
	51.7	(40.1)	5.0	0.2
Profit before income tax	539.0	(198.0)	341.0	609.4
Income tax expense	(163.0)	57.7	(105.3)	(136.9)
Net profit	376.0	(140.3)	235.7	472.5
Attributable to:				201.0
Owners of parent	155.3	(0.6)	154.7	391.2
Non-controlling interest	220.7	(139.7)	81.0	81.3
	376.0	(140.3)	235.7	472.5
Average number of Shares outstanding (in thousands)	80,885	<u> </u>	80,885	79,281
Earnings per Share for profit attributable to owners of parent during the year (in euro)				
- basic and diluted	1.92	(0.01)	1.91	4.84
Dividend per Share (in euro)	5.30*		5.30*	6.20

* Proposed

Segmentation

The Company's reportable segments are defined as follows:

- Optical retail
- Unquoted
- Quoted minority interests
- Real estate
- Liquid portfolio

Operating income (for the purpose of this press release defined as earnings before interest, exceptional and non-recurring items of the optical retail and unquoted segments, taxes and amortization of intangible assets but including amortization of software) can be detailed as follows. The other reconciling items include corporate general and administrative expenses as well as non-recurring gains and losses.

	2018	2017
Optical retail	426.2	415.1
Unquoted	176.5	150.2
Quoted minority interests	(53.3)	145.9
Real estate	9.4	(0.3)
Liquid portfolio	(7.7)	79.5
Total operating income	551.1	790.4
Reconciling items: - Amortization and impairment	(134.2)	(156.4)
- Other	(28.9)	19.2
Operating result as per the pro forma consolidated statement of income	388.0	653.2
Financial expense, net	(47.0)	(43.8)
Profit before tax as per the pro forma consolidated statement of income	341.0	609.4